



## MESSAGE FROM THE CALTRANS DIRECTOR

I'm very proud of the improvements Caltrans has made over the last couple of years. We are rapidly becoming a more accessible, more transparent, and more accountable department. We have set course on a new mission, established a new vision and adopted new goals to ensure that California has a transportation system that meets the complex needs of the coming century.

It is the work of many people, both inside and outside of Caltrans. Californians genuinely care about their transportation system and are willing to put in the time and effort necessary to make it better. I am impressed and inspired by their accomplishments. And the fact that you are reading this performance report suggests you are a part of this momentum toward a safe, sustainable, integrated and efficient transportation system that will enhance California's economy and livability.

On the following pages you will find the report card at the heart of *The Mile Marker: A Caltrans Performance Report*. If you've read previous issues, you may notice that this at-a-glance chart has changed significantly. That is deliberate, and is intended to demonstrate our new, broader definition of success.

Our Safety performance, for example, now includes specific break-out data for pedestrians and bicyclists – a strong indication of our expanded focus on transportation alternatives, active transportation and a fully integrated system. But that's just the beginning. The changes reflected on pages 4 and 5 only skim the surface of the deep rethinking that is transforming Caltrans. The Caltrans [Strategic Management Plan 2015-2020](#), which I encourage you to read, has many more measurements than are reported in summary form here.

As we enact our ambitious plan, we will expand our data collection so we can have an ever-clearer picture of our progress. I see this as an excellent opportunity to display the trajectory of change from its beginning. All of this will unfold in a fully transparent way. Over the coming months and years, we will be able to demonstrate with increasing detail the extent to which we are meeting the very high bar we have set for ourselves.

We will make management decisions based on this data in order to ensure that California's transportation system meets the needs of its economy while enhancing the quality of life of its residents. These are indeed exciting times in transportation.

Malcolm Dougherty  
Director of Caltrans